



Let's Talk (Talking) Tech

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*This presentation
has been modified
from its original format*

- This presentation was conducted almost exclusively in images – no text.
- The handout of this slide deck has removed all images used during live presentation
- This is to make the content consumable in an after-the-fact context
 - The image-heavy version of this deck **would not** make sense without the speaker for clarification!

Why this talk?

- A confluence of a last-minute cancellation and a business need
- Humanity wrestles with the idea of explaining ideas
 - Always has
 - Whole industries have grown up around it
- It's not a topic I've covered yet, oddly enough
- ***Images used: none (this is all covered during the title slide)***

Why me? (1)

- Brian's been presenting since 2006--dozens of conferences and hundreds of talks
- Joy found in teaching and helping
- ***Image used:*** PowerPoint windows of a lot of presentations, using different conference templates from years past

Why me? (2)

- Also give talks, present, do panels in my “other life” (fiction writer)
 - So I must enjoy it, right?
 - Tech and fiction have this commonality in telling stories and sharing ideas
 - In another life, I’d probably have become a professor
- ***Image used:*** PowerPoint windows showing recent SFWA / podcast engagements for non-technical stuff

Why me? (3)

- It all started with MVMUA!
 - A lot of kind folks listened to a nervous kid talk about SSL
 - VM community was kind and welcoming
 - The goal now is to pay forward on that kindness, and share what I've learned from Bit, Alan, Reed, Tracy, and so many others
- ***Images used:***
 - *MVMUA webpage*
 - *Edgar Beargen, the green teddy bear / VM Mascot*

Why you?

- You're an expert! Whether you think you are or not
 - You have "a certain set of skills" that no one else has
 - You have a point of view we value
 - You've undoubtedly found a "cool thing" or solved a problem from which someone else might benefit!
- It's also a very good thing to have non-vendor presentations at events like these – they're the lifeblood of the community
- ***Images used:***
 - *Liam Neeson on a cellphone, from the movie **Taken (2008, 20th Century Fox)**.*
 - *An orchestra, with conductor, mid performance*

Where do we start? (1)

- “At the beginning.”
 - You have a cool idea.
 - This idea becomes the focal point of your presentation
 - Everything stems from this.
 - (It’s like a thesis, but don’t fret about that.)

- ***Image used: Glinda the Good Witch standing on the Yellow Brick Road, from **The Wizard of Oz (1939, MGM)*****

Where do we start? (2)

- Let's explore the cool idea. What do you want to say about it?
 - What story do you want to tell?
 - What was your problem, pain point, or starting point
 - What's the cool thing you did / found / demanded of IBM
 - Why are you excited about it, and/or how did it help you
 - Are there tricks and tips to it
- You don't need to call it a "thesis statement" or use the "inverted pyramid" to make the cool idea work for you.
- ***Image used:*** a cartoon graphic of a lightbulb

Where do we start? (3)

- Set the tone at the beginning as well. This should carry through your entire talk.
- Poe’s “Philosophy of Composition” – the objective of any work is either
 1. To teach or
 2. To elicit an emotional response
- For tech, it’s usually #1.
- *But they’re not mutually exclusive.*
- ***Image used:*** *black-and-white photograph of Edgar Allan Poe*

How do we build? (1)

- Common advice in tech tells us we have to cover three things:
 - “Say what you’re going to say”
 - “Say it”
 - “Say what you just said.”
- That’s not the only structure you can use, but it gives you a foundation from which to start
- ***Image used:*** *three post-it notes in a horizontal line, with the numbers “1” “2” and “3” respectively.*

How do we build? (2)

- “Saying it” thus becomes the hard part. (Certainly the biggest part!)
 - Don’t panic!
 - It’s about using the underlying ”core idea” to give you things to say
 - What it is, what it does, what problem did it solve, how can it help
 - And if it’s a cool idea, it can be easy to lose sight of the point.
 - The opposite of “don’t know what to say” is “too much to say.”
 - How it’s built, other problems and detours, bunny trails and casual asides...
- ***Images used:***
 - *Keanu Reeves, with his mouth closing up, in **The Matrix (1999, Warner Brothers)***
 - *Overhead view of a large circular hedge maze*

How do we build? (3)

- How many slides? “As many as it takes.”
 - Could be 2. Could be 10. Could be 100.
 - Part of this is personal preference; part of this is timing
 - Part of this is audience
 - We’ll get to a lot of that shortly
- But don’t feel pressured to go one way or the other. It’s your story.
- ***Image used:*** *two stacks of papers and folders – one large, one small.*

Know your material (1)

- Nothing more boring than watching someone read slides
- Not bad to glance back, see where you are
 - But the audience can read the slides
 - The focus should be on you
 - “They won’t remember what you said; they’ll remember how you made them feel”
- ***Image used:*** a picture of an open book, mid-novel, with the hand of a reader holding the cover open, as though we’re reading over the shoulder

Know your material (2)

- It may be tempting to make the slides dense with text or diagrams – you have a lot of stuff to say about your cool thing!
- Resist the urge – this causes headaches and frustration
 - Pulls focus away from you
 - Makes audience angry when you skip ahead
- ***Image used:*** *A stick figure recoiling in horror as a massive wall of English-language words falls on top of them. (From [Hyperbole and a Half](#), Allie Brosh, © 2011)*

Know your material (3)

- Some people go all-images in presentation
- This is entirely up to you. For tech, probably less useful than words
- Images are great for sparking interest, but can cause confusion
- You yourself need to remember what the heck that image is doing there
- **Image used:** *A graphic of the Death Star from **Star Wars**, above the sentence in cursive script, ‘Ceci n’est pas une lune’ (French for “This is not a moon”). (And it’s not. It’s a space station.)*

Know your material (4)

- It can be hard to know where to draw the line
- Some presenters will do 150 slides, and go way over time, because that's where they're going – omnibus
- Go back to your core idea – anything that doesn't help you tell the story is part of the DVD extras. Leave it as a surprise for the handouts.
- ***Image used: The Lord of the Rings Extended Special Edition Blu-Ray set, with the text "The Best Extras and Special Features on Film Editing" superimposed***

Know your material (5)

- That core idea, that thesis statement, that guiding light is what matters
- Everything you want to say stems from it
- Keep it as your focus, and you've handled one of the three key components of talking tech
- ***Image used:*** *The same cartoon lightbulb*

Know your timing (1)

- Second is timing
 - Could I give this talk in 60 minutes? 30? 15? 2?
 - What changes with the extras and education?
 - **The core message should not shift** – the timing is about landing the story and delivering supporting evidence

- ***Image used:*** *A human hand holding a stopwatch above an Olympic style swimming pool, to measure race times*

Know your timing (2)

- This involves practice and rehearsal
- Brian (your speaker today) writes out the first five to ten slides long-hand. Throws that away. Writes them again. Throws that away too. Not because he intends to use them, but because it helps him rehearse flow
 - Brian usually doesn't rehearse a full deck, but that's because he has a good idea of how long he talks and how many slides he does.
 - That's after 18 years of experience, though.
- George Carlin: an immaculate stage presence who prepared every beat down to pauses and breaths. (He was paid a lot more than Brian is!)
- ***Image used:*** *A view from the stage of Carnegie Hall, New York City. ("Practice, man, practice.")*

Know your timing (3)

- “We’re running out of time, so we won’t get to this part, but...”
 - Don’t waste time
 - Don’t waste time apologizing for not getting to everything – just skip ahead
 - In Tech education, questions that delay flow are good!
 - Don’t panic. Roll with it.
- Plan for 50 minutes talk, 10 minutes questions
 - But know your audience – more on this in a bit
 - It’s not a crime to finish talking at the 55 minutes mark. (Everyone gets coffee faster.)
- ***Image used:*** A black-and-white cartoon graphic of a stopwatch with the text, “2 Minute Warning”

Know your audience (1)

- The third part is your audience
 - Are they developers? Peers, mentors, mentees?
 - Are they managers?
 - Are they executives, and is this a business pitch?
- This doesn't change the core idea, but it changes how technical you are, how much time you spend, and what they might see as benefits (e.g. "hours saved" vs "ROI")
- **Images used:**
 - *A statue of Sun Tzu, with the quote: "If you know your enemy and know yourself you need not fear the results of a hundred battles."*
 - *A woman in a blazer holding a black-and-white dart board in front of her face. ("A target audience.")*

Know your audience (2)

- The references we use as metaphor, citation, or explanation matter
 - Cultural context shifts over time
 - Not everyone gets your references. (Sorry!)
 - Different age groups view different references differently
 - Similarly, lingo and slang are different in different age groups
- This doesn't change the core idea, but it impacts how you help an audience understand it.
- ***Images used: three movie stills used side-by-side in a horizontal line:***
 - *Humphrey Bogart in **Casablanca (1942, Warner Bros).***
 - *Wallace Shawn, Andre the Giant, and Mandy Patinkin in **The Princess Bride (1987, 20th Century Fox)***
 - *Michelle Yeoh in **Everything Everywhere All At Once (2022, IAC Films and A24)***

Know your audience (3)

- Keeping a steady pace helps a lot
 - Not necessarily monotone, but speak slowly, calmly, confidently
 - No prizes for finishing in 10 minutes
- Not every audience speaks English as a first language – leave a bit of extra time for the message to land
- ***Image used:*** *A stylized cartoon of a turtle running in two legs through a ribbon across a race's finish line, ahead of a surprised-looking rabbit*

Know your audience (4)

- Humor is hard – not everyone has the same sense of humor
- Not everyone appreciates humor in a technical or business context
 - Some of this is personal; some of this is cultural
 - You’ll have to accept that not every joke lands for everyone
 - You’ll have to accept that your style may need to shift depending on audience
 - But if you’re good at it, enough jokes land for enough
 - Don’t force it – not everything has to be (or is) funny
- ***Image used:*** A Monty Python cartoon figure loudly saying the word “Pythonesque”

Know your audience (5)

- Nerves happen for everyone (even me, after 18 years)
 - It's okay to be nervous
 - It's okay to make mistakes
- Practice helps, friendly audiences help
 - Jumping jacks, push-ups, walking around – physical activity
 - Breathing exercises, mantras and koans – mental stillness
- ***Image used:*** A small child in front of a large red curtain, covering their face with their hands

Let's put it into practice (1)

- “The journey of a thousand miles starts with the first step”
- So let's take the core idea of this very presentation and watch it build in real-time, shall we?
- ***Image used:*** *Photograph taken on the stairs underneath Hohenzollern Castle, near Stuttgart, Germany*

Let's put it into practice (2)

“Can I explain how to tell a technical story in a way that’s engaging and also educational?”

- ***Image used:*** the same cartoon lightbulb, on the right-hand side of the slide.

Let's put it into practice (3)

Some other “Core Ideas” from VM Workshop 2024

- ***Getting Started with IBM Z Cryptography***
“How do I use these crypto features? A hero’s journey from hardware to cloud, with value statements and on-ramps to know-how.”
- ***What’s Going Right: Warning Track Support (Maietti)***
“Like a painter, we’re going to illustrate and fine-tune this specific problem until we find a solution.”
- ***z/VM Security News***
“A series of vignettes around a central theme – diligence, patience, care. Value: overall security posture and more tools for the toolkit.”
- ***Whaddaya mean we can’t share the RACF database? (Graves)***
“We hit a problem, and we went through several try-fail cycles on our way toward victory.”
- ***Trusting your Code***
“It’s dangerous out there! Please take this cryptography. Multiple features in response to industry shifts leading toward future adjustments.”
- ***z/VM Platform Update (Hartmann)***
“A series of vignettes around a central theme – strategy, resiliency, simplification. Value: continued investment and growth into the world’s most awesome hypervisor.”

Let's put it into practice (4)

- Once you have an idea, sketch out where you want to go
- In presenting, much like in fiction, some people prefer to outline, and some people prefer to “wing it”
- The distinction is in the editing process
 - Did you want to “pay now” or “pay later”?
- **Image used:** a hand and pen hovering over a piece of paper, taking notes, on the right-hand side of the screen.

“Let's Talk (Talking) Tech” Initial Outline:

- Why this talk?
- Why me?
- Why you?
- Let's build a story
- Three things
- Know what you want to say (what's your core idea)
 - Know your material
 - Don't recite or read it
 - Don't overwhelm them
 - Trim the fat (DVD extras)
- Know your timing
- Know your audience
 - Keep to a certain level and stay there
 - Humor
- How was this presentation built? (Examples!)
- Insightful conclusion I haven't thought of yet

Let's put it into practice (5)

- After an outline, start writing slides
 - Go point by point
 - Focus on words to start – images and cool graphics come later
 - Hold on tight to the core idea

- ***Image used:*** Screen capture of PowerPoint “slide mode” of this presentation in its early draft format, illustrating mostly words that follow the outline and explanatory text

Let's put it into practice (6)

- Once the words are together, rehearse
 - You may find that you need to reorder content
 - You may have ideas here about how to “spice up” the content
 - Focus on flow, then on aesthetics

- ***Image used:*** *A mechanic (in coveralls) and a car owner looking under the hood of a vehicle*

Let's put it into practice (7)

- Don't belabor it all
 - It's always easy to make "one more change"
 - Try to settle on a stable base; practice that
 - Diminishing returns on modifications
- If it's a cool enough thing, there's always next time
- ***Image used:*** *A hand polishing a brass plumbing fixture*

Let's sum everything up

- Start with a core idea
- “Say what you’re going to say; say it; say what you’ve said.”
- Keep to your message; practice your timing; remember your audience
- **Images used:**
 - *Hollerith tabulating machine (“Let’s sum up.” haha.)*
 - *Three images side by side:*
 - *Lightbulb*
 - *Post-it (the number 3)*
 - *Woman in a blazer with a dart-board blocking her face*

Questions?

- ***Image used:*** a question mark in a white thought bubble on an orange background


Brian Hugenbruch


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(The version of this presentation posted to the website will be text-based. Because it won't make sense otherwise.)

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Fin

Thank you for³⁷ listening